SHENG SIONG GROUP LTD.

Condensed Interim Financial Statements
For the Six Months Ended 30 June 2026

Contents

A. Condensed Interim Consolidated Statement of Profit or Loss and Other Comprehensive Income

		The Group		
		6 months ended		
		30 Jun 2026	30 Jun 2025	Change
	Note	S$'000	S$'000	+/ (-)
Revenue	5	855,379	764,679	11.9%
Cost of sales		(582,990)	(529,100)	10.2%
Gross profit		272,389	235,579	15.6%
Other income	6.1	8,761	7,840	11.7%
Selling and distribution expenses		(149,668)	(129,309)	15.7%
Administrative expenses		(33,441)	(29,346)	14.0%
Results from operating activities		98,041	84,764	15.7%
Finance income	6.1	3,067	5,523	(44.5%)
Finance expenses	6.1	(2,977)	(2,758)	7.9%
Profit before tax		98,131	87,529	12.1%
Tax expense	7	(17,167)	(15,182)	13.1%
Profit for the period		80,964	72,347	11.9%
Other comprehensive income				
Item that is or may be reclassified subsequently to profit or loss:				
Foreign currency translation differences – foreign operations		304	(408)	n.m
Total comprehensive income for the period		81,268	71,939	13.0%

n.m denotes not meaningful

		The Group		
		6 months ended		
		30 Jun 2026	30 Jun 2025	Change
	Note	S$'000	S$'000	+/ (-)
Profit attributable to:				
Owners of the Company		80,829	72,347	11.7%
Non-controlling interest		135	–	n.m
Profit for the period		80,964	72,347	11.9%
Total comprehensive income attributable to:				
Owners of the Company		81,011	72,102	12.4%
Non-controlling interest		257	(163)	n.m
Total comprehensive income for the period		81,268	71,939	13.0%
Earnings per share				
Basic and diluted (cents)	8	5.38	4.81	11.9%

n.m denotes not meaningful

B. Condensed Interim Statements of Financial Position

		The Group		The Company	
		30 Jun 2026	31 Dec 2025	30 Jun 2026	31 Dec 2025
	Note	S$'000	S$'000	S$'000	S$'000
Assets					
Property, plant and equipment	12	307,585	307,945	–	–
Right-of-use assets	12	158,607	175,852	–	–
Investment in subsidiaries		–	–	82,361	82,361
Investment property	13	30,000	30,000	–	–
Deferred tax assets		199	236	–	–
Non-current assets		**496,391**	**514,033**	**82,361**	**82,361**
Inventories		96,144	100,525	–	–
Trade and other receivables		18,173	21,648	210,855	211,539
Cash and cash equivalents		402,325	435,501	218	390
Current assets		**516,642**	**557,674**	**211,073**	**211,929**
Total assets		**1,013,033**	**1,071,707**	**293,434**	**294,290**
Equity					
Share capital	10	235,373	235,373	235,373	235,373
Merger reserve		(68,234)	(68,234)	–	–
Foreign currency translation reserve		(326)	(508)	–	–
Statutory reserve		195	195	–	–
Accumulated profits		444,891	421,196	57,849	58,480
Equity attributable to owners of the Company		611,899	588,022	293,222	293,853
Non-controlling interest		3,335	3,078	–	–
Total equity		**615,234**	**591,100**	**293,222**	**293,853**
Liabilities					
Lease liabilities	14	112,197	128,079	–	–
Provision for reinstatement costs		9,281	9,014	–	–
Deferred tax liabilities		786	252	–	–
Non-current liabilities		**122,264**	**137,345**	**–**	**–**
Trade and other payables		195,423	263,782	210	432
Current tax liabilities		32,433	32,395	2	5
Lease liabilities	14	46,981	46,368	–	–
Provision for reinstatement costs		698	717	–	–
Current liabilities		**275,535**	**343,262**	**212**	**437**
Total liabilities		**397,799**	**480,607**	**212**	**437**
Total equity and liabilities		**1,013,033**	**1,071,707**	**293,434**	**294,290**

C. Condensed Interim Statements of Changes in Equity

Group	Attributable to owners of the Company						Non-controlling interest S$'000	Total equity S$'000
	Share capital S$'000	Merger reserve S$'000	Foreign currency translation reserve S$'000	Statutory reserve S$'000	Accumulated profits S$'000	Total S$'000		
At 1 January 2026	235,373	(68,234)	(508)	195	421,196	588,022	3,078	591,100
Total comprehensive income for the period								
Profit for the period	–	–	–	–	80,829	80,829	135	80,964
Other comprehensive income								
Foreign currency translation differences	–	–	182	–	–	182	122	304
Total comprehensive income for the period	–	–	182	–	80,829	81,011	257	81,268
Transaction with owners, recognised directly in equity								
Distribution to owners of the Company								
Dividends paid (Note 9)	–	–	–	–	(57,134)	(57,134)	–	(57,134)
Total transaction with owners	–	–	–	–	(57,134)	(57,134)	–	(57,134)
At 30 June 2026	235,373	(68,234)	(326)	195	444,891	611,899	3,335	615,234
At 1 January 2025	235,373	(68,234)	(378)	195	367,967	534,923	3,414	538,337
Total comprehensive income for the period								
Profit for the period	–	–	–	–	72,347	72,347	–	72,347
Other comprehensive income								
Foreign currency translation differences	–	–	(245)	–	–	(245)	(163)	(408)
Total comprehensive income for the period	–	–	(245)	–	72,347	72,102	(163)	71,939
Transaction with owners, recognised directly in equity								
Distribution to owners of the Company								
Dividends paid (Note 9)	–	–	–	–	(48,113)	(48,113)	–	(48,113)
Total transaction with owners	–	–	–	–	(48,113)	(48,113)	–	(48,113)
At 30 June 2025	235,373	(68,234)	(623)	195	392,201	558,912	3,251	562,163

Company	Share capital S$'000	Accumulated profits S$'000	Total equity S$'000
	Attributable to owners of the Company		
At 1 January 2026	235,373	58,480	293,853
Total comprehensive income for the period			
Profit for the period	–	56,503	56,503
Total comprehensive income for the period	–	56,503	56,503
Transaction with owners, recognised directly in equity			
Distribution to owners of the Company			
Dividends paid (Note 9)	–	(57,134)	(57,134)
Total transaction with owners	–	(57,134)	(57,134)
At 30 June 2026	235,373	57,849	293,222
At 1 January 2025	235,373	49,281	284,654
Total comprehensive income for the period			
Profit for the period	–	48,143	48,143
Total comprehensive income for the period	–	48,143	48,143
Transaction with owners, recognised directly in equity			
Distribution to owners of the Company			
Dividends paid (Note 9)	–	(48,113)	(48,113)
Total transaction with owners	–	(48,113)	(48,113)
At 30 June 2025	235,373	49,311	284,684

D. Condensed Interim Consolidated Statement of Cash Flows

	Note	The Group 6 months ended 30 Jun 2026 S$'000	The Group 6 months ended 30 Jun 2025 S$'000
Cash flows from operating activities			
Profit for the period		80,964	72,347
Adjustments for:			
Depreciation of:			
– property, plant and equipment	6.1	8,921	8,555
– right-of-use assets	6.1	25,063	21,727
Gain on disposal of property, plant and equipment	6.1	–	(37)
Gain on derecognition of right-of-use assets		(13)	(8)
Gain on reversal of provision for reinstatement costs		(80)	–
Unrealised exchange loss		58	411
Finance income	6.1	(3,067)	(5,523)
Finance expense	6.1	2,977	2,758
Tax expense	7	17,167	15,182
		131,990	115,412
Changes in:			
– inventories		4,381	11,958
– trade and other receivables		3,475	(1,287)
– trade and other payables		(68,723)	(23,742)
– provision for reinstatement costs		261	465
Cash generated from operations		71,384	102,806
Taxes paid		(16,558)	(16,419)
Net cash from operating activities		54,826	86,387
Cash flows from investing activities			
Proceeds from disposal of property, plant and equipment		41	78
Purchase of property, plant and equipment	12(a)	(8,378)	(7,527)
Interest received		3,067	5,523
Net cash used in investing activities		(5,270)	(1,926)
Cash flows from financing activities			
Dividends paid	9	(57,134)	(48,113)
Payment of lease liabilities		(22,791)	(19,379)
Interest paid on lease liabilities		(2,910)	(2,546)
Net cash used in financing activities		(82,835)	(70,038)
Net (decrease)/increase in cash and cash equivalents		(33,279)	14,423
Cash and cash equivalents at beginning of the period		435,501	353,363
Effect of exchange rate changes on balances held in foreign currencies		103	(584)
Cash and cash equivalents at end of the period		402,325	367,202

E. Notes to the Condensed Interim Financial Statements

1. Corporate information

Sheng Siong Group Ltd. (the "Company") is incorporated and domiciled in Singapore and whose shares are publicly traded on the Mainboard of the Singapore Exchange. These condensed interim financial statements as at and for the six months ended 30 June 2026 comprise the Company and its subsidiaries (collectively, the "Group").

The primary activity of the Company is that of investment holding. The principal activities of the subsidiaries are trading and wholesale importers of consumer goods and the operations of supermarket retail stores selling consumer products.

2. Basis of preparation

2.1 Statement of compliance

The condensed interim financial statements for the six months ended 30 June 2026 have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") 1-34 *Interim Financial Reporting* issued by the Accounting Standards Council and should be read in conjunction with the Group's last annual financial statements as at and for the year ended 31 December 2025. The condensed interim financial statements do not include all of the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance since the last annual financial statements for the year ended 31 December 2025.

2.2 Basis of measurement

The condensed interim financial statements have been prepared on the historical cost basis except as otherwise described in the notes below.

2.3 Functional and presentation currency

The condensed interim financial statements are presented in Singapore dollars (S$), which is the Company's functional currency. All financial information presented in Singapore dollars have been rounded to the nearest thousand, unless otherwise stated.

2.4 Changes in material accounting policies

The accounting policies applied in these condensed interim financial statements are the same as those applied in the Group's last annual financial statements as at and for the year ended 31 December 2025.

New accounting standards and amendments

The application of these amendments to accounting standards and interpretations did not have a material effect on the condensed interim financial statements.

2.5 Use of estimates and judgements

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the last annual financial statements as at and for the year ended 31 December 2025.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

There are no critical judgements made in applying the Group's accounting policies and no assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial period.

3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the period.

4. Segment information

The Group operates in one segment, which relates to the supermarket operations selling consumer goods. The Group operates in Singapore and China, but will not be reporting China as a separate geographical segment as the China operations are not significant for the period ended 30 June 2026 and 30 June 2025. The subsidiary in Malaysia remained inactive.

5. Revenue information

The Group operates a chain of supermarket retail stores selling consumer products. Revenue is recognised when control of the goods has been transferred, being at the point the customer purchases the goods at the retail stores.

Revenue from supermarket operations also includes commissions recognised when the service is being performed.

6. Profit before taxation

6.1 Significant items

	Note	The Group 6 months ended 30 Jun 2026 S$'000	The Group 6 months ended 30 Jun 2025 S$'000
Depreciation of property, plant and equipment	12(a)	(8,921)	(8,555)
Depreciation of right-of-use assets	12(b)	(25,063)	(21,727)
Gain on disposal of property, plant and equipment		–	37
Staff costs	(a)	(142,272)	(121,475)
Contribution to defined contribution plans, included in staff costs		(10,694)	(8,758)
Interest income	(b)	3,067	5,523
Interest expense	(c)	(2,977)	(2,758)
Finance income, net		90	2,765
Other income:			
Operating lease income	(d)	2,590	2,574
Sale of scrap materials		1,047	1,079
Government grants	(e)	3,369	2,516
Miscellaneous income	(f)	1,755	1,671
		8,761	7,840

Notes

(a) The increase in staff costs was mainly due to higher headcount resulting from more stores and higher variable bonuses driven by better financial performance. The Group also raised retail workers' salaries in September 2025 to meet the Progressive Wage Model requirements ("PWM") for retail sector employees.

(b) Lower interest income resulted from a lower average fixed-deposit interest rate during 1H FY2026.

(c) Interest expense pertained to the interest on lease liabilities and unwinding of discount on provision for reinstatement costs.

(d) Operating lease income derived from retail space rented out during 1H FY2026.

(e) Government grant increased due to more grants received from the enhanced Progressive Wage Credit Scheme ("PWCS") during 1H FY2026.

(f) Miscellaneous income of the Group includes collections of the Disposable Carrier Bag Charge ("DCBC") and other individually immaterial items. The net proceeds from the DCBC will be donated to support social and/or environmental causes.

6.2 Related party transactions

Other than disclosed elsewhere in the condensed interim financial statements, significant transactions with related parties based on agreed terms are shown as follows:

	The Group	
	6 months ended	
	30 Jun 2026	30 Jun 2025
	S$'000	S$'000
Corporations in which directors of the Group have substantial financial interests		
Sales	8	9
Operating lease and utilities expenses	(1,767)	(1,846)
Operating lease and utilities income	138	500
Other income	147	39
Other expenses	(153)	(298)

7. Taxation

The Group calculates the tax expense using the statutory tax rate that would be applicable to the expected total annual earnings. The major components of tax expense in the interim consolidated statement of profit or loss are:

	The Group	
	6 months ended	
	30 Jun 2026	30 Jun 2025
	S$'000	S$'000
Current tax expense		
Current period	16,596	15,900
Over-provided in prior years	–	(78)
	16,596	15,822
Deferred tax expense/(credit)		
Origination and reversal of temporary differences	871	(640)
Over-provided in prior years	(300)	–
	571	(640)
Total tax expense	17,167	15,182

8. Earnings per share

Basic earnings per share is computed by dividing the profit attributable to ordinary shareholders by the weighted average number of ordinary shares in issue during the period.

	The Group	
	6 months ended	
	30 Jun 2026	30 Jun 2025
Basic earnings per share (Singapore cents)	5.38	4.81
	No. of shares	
	’000	’000
Total number of shares in issue at the end of the period	1,503,537	1,503,537
Weighted average number of shares during the period	1,503,537	1,503,537

There were no potential dilutive shares during the period reported on.

9. Dividends

	The Group	
	6 months ended	
	30 Jun 2026	30 Jun 2025
	S$’000	S$’000
Final exempt 2025 dividend of 3.80 cents per share (2025: Final exempt 2024 dividend of 3.20 cents per share)	57,134	48,113

10. Share capital

	The Group and the Company			
	30 Jun 2026		31 Dec 2025	
	Number of shares	Amount	Number of shares	Amount
	’000	S$’000	’000	S$’000
Ordinary shares in issue	1,503,537	235,373	1,503,537	235,373

The Company did not hold any treasury shares as at 30 June 2026.

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All shares rank equally with regard to claims on Company's residual assets.

All issued ordinary shares are fully paid, with no par value.

The Company's subsidiaries do not hold any shares in the Company as at 30 June 2026 and 31 December 2025.

11. Net asset value

	The Group		The Company	
	As at 30 Jun 2026	**As at 31 Dec 2025**	**As at 30 Jun 2026**	**As at 31 Dec 2025**
Net asset value per ordinary share (Singapore cents)	40.70	39.11	19.50	19.54
Number of shares as at end of period/year ('000)	1,503,537	1,503,537	1,503,537	1,503,537

12. Property, plant and equipment / Right-of-use assets

	Note	**30 Jun 2026**	**31 Dec 2025**
		S$'000	**S$'000**
Group			
Property, plant and equipment	(a)	307,585	307,945
Right-of-use assets	(b)	158,607	175,852
		466,192	483,797

(a) Property, plant and equipment

	30 Jun 2026	**31 Dec 2025**
	S$'000	**S$'000**
Group		
Cost		
At 1 January	512,685	499,180
Additions	8,378	20,865
Disposals	(1,457)	(6,970)
Effect of movements in exchange rates	441	(390)
	520,047	512,685

Accumulated depreciation		
At 1 January	204,740	194,643
Depreciation	8,921	17,211
Disposals	(1,416)	(6,887)
Effect of movements in exchange rates	217	(227)
	212,462	204,740
Carrying amounts	307,585	307,945

Acquisitions and disposals

For the period ended 30 June 2026, the Group acquired assets amounting to S$8,378,000 (1H FY2025: S$7,527,000) and disposed assets with carrying amount of S$41,000 (1H FY2025: S$41,000). The proceeds from disposals amounted to S$41,000 (1H FY2025: S$78,000). There was no gain or loss on disposal for the period(1H FY2025: S$37,000 gain on disposal).

(b) <u>Right-of-use assets</u>

	30 Jun 2026	**31 Dec 2025**
	S$'000	**S$'000**
Group		
At 1 January	175,852	128,314
Additions	9,213	97,452
Depreciation	(25,063)	(46,788)
Reinstatement cost	364	2,516
Lease modification	(1,145)	(5,056)
Derecognition	(963)	(311)
Effect of movements in exchange rate	349	(275)
	158,607	175,852

Amount recognised in profit and loss

	The Group	
	6 months ended	
	30 Jun 2026	**30 Jun 2025**
	S$'000	**S$'000**
Interest on lease liabilities	(2,910)	(2,737)
Income from sub-leasing right-of-use assets presented in "other income"	1,088	996
Expenses relating to short-term leases	(2,322)	(1,607)

13. Investment Property

Investment property is measured at cost on initial recognition and subsequently at fair value with any change therein recognised in profit or loss.

The fair value of the investment property was determined by an external property valuer using the direct comparison method. The fair value measurement is categorised within Level 3 of the fair value hierarchy. No fair value gain or loss was recognised during the period.

	The Group	
	30 Jun 2026 S$'000	31 Dec 2025 S$'000
At 1 January and 30 June 2026	30,000	30,000

14. Lease liabilities

	The Group	
	30 Jun 2026 S$'000	31 Dec 2025 S$'000
Non-current	112,197	128,079
Current	46,981	46,368
	159,178	174,447

15. Capital commitments:

As announced on 25 September 2025, the Group accepted an offer from JTC Corporation for the lease of the land at PID 8202301010 @ Sungei Kadut Street 1, Singapore 729361, Private Lot No. A7020883 (the "Sungei Kadut Property"). The Group intends to use the site to establish a new warehouse, distribution centre, and headquarters in place of its current facility 6 Mandai Link. With a land area 2.5 times that of the Mandai Link Property, the Sungei Kadut Property is expected to have the capacity to support at least 120 supermarkets. The Group has to fulfil a declared investment comprising of at least S$120 million on new plant and machinery. The cost of plant and machinery, building and construction, the installation of solar photovoltaic panels, cold rooms, fit-out work and other related expenses will cost approximately S$520 million ("Estimated Investment Costs"). The Estimated Investment Cost may change depending on the ongoing design work, finalisation of the contracts with contractors and suppliers and relevant regulatory/permit approval.

F. Other Information Required by Listing Rule Appendix 7.2

1. Review

The condensed interim statements of financial position of Sheng Siong Group Ltd. and its subsidiaries as at 30 June 2026 and the related condensed interim consolidated statement of profit or loss and other comprehensive income, condensed interim statements of changes in equity and condensed consolidated statement of cash flows for the six-month period then ended and certain explanatory notes have not been audited or reviewed.

2. Review of Performance of the Group

Condensed Interim Consolidated Statement of Profit or Loss for the 6 months ended 30 June 2026

Overview

Revenue increased by S$90.7 million or 11.9% year on year to S$855.4 million in the first half of FY2026, mainly driven by the 16 new stores opened in 1H FY2026 and FY2025.

The Group posted a higher net profit of S$81.0 million in the first half of FY2026, up by S$8.6 million from a year ago.

	The Group		
	1H FY2026	1H FY2025	Increase
	S$'000	S$'000	%
Sales reported	855,379	764,679	11.9%
Profit after tax	80,964	72,347	11.9%

Revenue

	1H FY2026	1H FY2025
Number of stores	91(Singapore)+6(China)	80(Singapore)+6(China)
Retail area	772,630 sq. ft*	705,523 sq. ft*
Revenue for the period	S$855.4 m	S$764.7m

*Singapore's operations only.

	No. of stores		Breakdown of Revenue Growth
	1H FY2026	1H FY2025	
New stores and Comparable new stores**	16	5	9.7%
Comparable same stores #	74	74	3.3%
Store closed ##	1	1	(0.7%)
China	6	6	(0.4%)
Total	97	86	11.9%

** New stores for 1H FY2026 consist of 12 that opened in FY2025 and 4 that opened in 1H FY2026.

6 stores that opened in FY2024 were classified as new stores a year ago and have been reclassified to comparable same stores.

The store at Elias Mall was closed on 30 April 2026. Accordingly, it was reclassified to store closed.

Gross Profit Margin

1H FY2026	1H FY2025
31.8%	30.8%

The gross profit margin improved to 31.8% from 30.8% a year ago, mainly attributable to improvements in the sales mix but also to address the rising business operation costs.

Other Income

Other income increased to S$8.8 million in 1H FY2026 from S$7.8 million in 1H FY2025. The variance analysis is provided in page 10.

Selling and Distribution Expenses

For 1H FY2026, selling and distribution expenses increased by 15.7% or S$20.4 million to S$149.7 million from S$129.3 million in 1H FY2025. The fluctuation of the expenses is tabled below:

	1H FY2026 vs 1H FY2025	
	S$'million	**Remarks**
Supermarket and Operations Staff costs	16.4	The increase in staff costs was mainly due to higher headcount resulting from more stores and higher variable bonuses driven by better financial performance. The Group also raised retail workers' salaries in September 2025 to meet the Progressive Wage Model requirements in the retail sector.
Depreciation	3.0	Higher depreciation arises as additional right-of-use assets were recognised from new leases of supermarket stores.
Others	1.0	This is mainly due to higher service and conservancy charges arising from the expansion of the Group's retail network.
Total	**20.4**	

Administrative Expenses

The administrative expenses increased by 14.0% or S$4.1 million from S$29.3 million to S$33.4 million in 1H FY2026, mainly due to higher staff costs.

	1H FY2026 vs 1H FY2025	
	S$'million	**Remarks**
Staff costs	3.0	The increase in staff costs was mainly due to higher headcount and higher variable bonuses driven by better financial performance.
Depreciation	0.7	The increase in depreciation was mainly due to the recognition of additional right-of-use assets for the lease of Sungei Kadut Property.
Others	0.4	
Total	**4.1**	

Tax Expense

The effective tax rate for 1H FY2026 of 17.5 per cent was higher than the statutory tax rate of 17.0 per cent mainly because of certain expenses that are non-deductible.

Foreign Operations - China

China operations accounted for 2.0% of the total revenue in 1H FY2026, and recorded a breakeven result during the period.

Condensed Interim Consolidated Statement of Financial Position

Current assets decreased by S$41.0 million to S$516.6 million as at 30 June 2026. Inventories balance decreased by S$4.4 million to S$96.1 million from S$100.5 million, mainly due to the sell-off of stocks during the Lunar New Year in January 2026 and Hari Raya Puasa in March 2026. Trade and other receivables declined by S$3.5 million to S$18.2 million as at 30 June 2026, primarily due to lower amounts due from banks in relation to the credit and debit cards. Cash and cash equivalents decreased by S$33.2 million.

Non-current assets decreased by S$17.6 million. Property, plant and equipment decreased by S$0.4 million, mainly due to the depreciation of S$8.9 million, offset by the additions of S$8.4 million. Right-of-use assets declined by S$17.2 million, largely owing to depreciation of S$25.1 million, offset by the additions of S$9.2 million.

As at 30 June 2026, current liabilities stood at S$275.5 million, a decrease of S$67.8 million from S$343.3 million recorded as at 31 December 2025. This was mainly due to a decrease in trade and other payables of S$68.4 million to S$195.4 million, attributable to the payment of accrued bonuses during 1H FY2026 and earlier settlement of amounts due to vendors in 1H FY2026.

Condensed Interim Consolidated Statement of Cash Flows

Cash generated from operating activities for 1H FY2026 decreased to S$54.8 million, a S$31.6 million reduction from S$86.4 million reported a year ago, mainly because more funds were utilised to settle outstanding amounts to the vendors in 1H FY2026.

As at 30 June 2026, cash and cash equivalents stood at S$402.3 million, a decrease of S$33.2 million from S$435.5 million as at 31 December 2025.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable.

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months.

Singapore's economy grew 5.7% in the 2nd quarter of 2026 [1]. The overall Retail Sales Index increased by 5.4% year-on-year in April and by 3.0% in May, and the Supermarkets and Hypermarkets segment increased by 5.9% and 1.1%, respectively[2]. The core inflation eased to 1.4% in May[3], but the outlook for interest-rate risk is mixed: energy costs and supply shortages may drive up inflation, while tightening global financial conditions may lead to a slowdown in economic activity, thus lowering inflation. Singapore's economy is subject to external conditions, heightened geopolitical uncertainties and supply chain risks continue to weigh on growth in the coming quarters.

Against this backdrop, increasing extreme weather events, including heatwaves in Europe and India and El Niño conditions, further add uncertainty. With these uncertainties and already elevated living costs, households will continue to be cautious with their spending, preferring to shop in budget-friendly supermarkets and opt for house brand products. The launch of the CDC vouchers in June, together with promotional discounts, provided a boost to retail sales. Government support measures are expected to continue helping households manage cost pressures and support consumer spending.

The retail grocery landscape remains competitive, with sustained promotional activities that may place pressure on revenue and margins. The Johor Bahru–Singapore Rapid Transit System Link, scheduled to commence operations in January 2027, is expected to make cross-border travel more convenient. A recent study estimated that the resulting net spending outflow could be equivalent to approximately 0.4% of Singapore's total retail and food and beverage sales in 2025, with groceries expected to account for the largest share of outbound spending[4]. The RTS Link may therefore intensify price competition, particularly for selected packaged groceries and household products. However, the actual impact remains uncertain and will depend on factors such as fares, travel time, exchange rates, relative pricing, and consumer behaviour after operations commence. While the Group recognises that some budget-conscious consumers may shop across the border more frequently, we believe convenience and proximity will remain key drivers of everyday grocery purchasing behaviour, given the perishable nature of fresh produce and the time cost of cross-border travel relative to the Group's extensive neighbourhood store network. We will continue to monitor developments closely and stand ready to adapt our pricing, promotions and product mix necessary to remain competitive.

On the cost front, attracting and retaining front-line employees remains challenging for the retail sector. Scheduled wage increases under the Progressive Wage Model, together with continued investments in employee training and capability development, are expected to contribute to higher staff costs.

The Group has also experienced higher transport costs due to increased fuel prices and may face higher electricity costs upon the renewal of its energy supply contracts. Additional compliance and implementation costs may arise from broader sustainability initiatives and evolving regulatory requirements, including sustainability and climate reporting, packaging and waste management, and the Beverage Container Return Scheme.

[1] https://www.channelnewsasia.com/singapore/gdp-singapore-economy-growth-mti-6250876
[2] Singapore Department of Statistics
[3] https://www.channelnewsasia.com/singapore/core-inflation-singapore-may-2026-mas-mti-6202781
[4] https://www.channelnewsasia.com/singapore/singapore-spend-more-jb-rts-link-opens-6257241

To navigate this environment, the Group will continue to strengthen its supply chain, optimise its sales mix, and enhance operational resilience and productivity through investments in automation and technology.

The Group currently operates 90 stores and is actively pursuing expansion opportunities, particularly in areas where it currently has limited presence. In 1H FY2026, four new stores were opened and one store (at Elias Mall) was closed. Another three stores at Blk 181 Hougang Street 1 #02-01, 11 Rivervale Crescent, and Blk 905 Woodlands Ave 5 #02-01 are expected to open in 3Q FY2026. The Group will close its store at Thomson Imperial Court by November 2026 as its lease ends. The store at 19 Serangoon North Avenue 5 may cease operation by 31 December 2026 if the renewal is not approved by JTC Corporation. There is one HDB tender awaiting results, and two more tenders are expected in the next six to twelve months. The Group also commenced its partnership with Foodpanda in June to strengthen its online retail presence, expand customer reach and provide greater convenience to online shoppers, while supporting incremental sales growth.

The competition in China's supermarkets remains keen. The Group will exercise prudence in opening new stores and focus on improving the performance of existing stores.

5. If a decision regarding dividend has been made:-

5a. Current Financial Period Reported On

Name of Dividend	Interim
Dividend Type	Cash
Dividend Rate	3.75 cent per share
Tax rate	Tax exempt (one-tier)

5b. Corresponding Period of the immediately Preceding Financial Year

Name of Dividend	Interim
Dividend Type	Cash
Dividend Rate	3.20 cent per share
Tax rate	Tax exempt (one-tier)

5c. The date the dividend is payable

28 August 2026

5d. The date on which Registrable Transfers received by the Company (up to 5.00 pm) will be registered before entitlements to the dividend are determined.

Notice is hereby given that the Share Transfer Books and Register of Members of the Company will be closed on 14 August 2026 for the purpose of determining the entitlements of the Company's shareholders to the Interim Dividend.

Duly completed registrable transfers received by the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue Keppel Bay Tower #14-07 Singapore 098632 up to 5.00 p.m. on 14 August 2026 will be registered before entitlements to the Interim Dividend are determined. Shareholders whose securities accounts with The Central Depository (Pte) Limited are credited with ordinary shares at 5.00 p.m. on 14 August 2026 will be entitled to the Interim Dividend.

6. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group did not obtain a mandate under Rule 920(1)(a)(ii). The interested person transactions during the period were:

INTERESTED PERSON TRANSACTIONS
From 1 January 2026 to 30 June 2026

Name of Interested Person(s)	Description of Interested Person Transactions	Aggregate value of all interested person transactions during the year under review (excluding transactions less than S$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920) (S$'000)	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than S$100,000)
F M Food Court Pte Ltd[(1)]/ Lim Hock Eng Lim Hock Chee Lim Hock Leng	Sale of goods and services by Sheng Siong Group Ltd. to F M Food Court Pte Ltd[(1)]	8	–
	Reimbursement of utilities at cost paid by F M Food Court Pte Ltd[(1)] to Sheng Siong Group Ltd.	71	–
	Provision of IT repair and maintenance services to F M Food Court Pte Ltd[(1)] for year 2026	10	–
E Land Properties Pte Ltd[(1)]/ Lim Hock Eng Lim Hock Chee Lim Hock Leng	Reimbursement of utilities at cost paid by Sheng Siong Group Ltd. to E Land Properties Pte Ltd[(1)] for lease of operating space	344	–
	Rent payable to E Land Properties Pte Ltd[(1)] for leases of operating spaces for 3 years from Year 2026	2,933	–

Name of Interested Person(s)	Description of Interested Person Transactions	Aggregate value of all interested person transactions during the year under review (excluding transactions less than S$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920) (S$'000)	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than S$100,000)
iSoft Apps Pte. Ltd.[(2)]/ Lin Yuansheng	Purchase of goods from iSoft Apps Pte. Ltd.[(2)]	153	–
	Other income received by Sheng Siong Group Ltd. from iSoft Apps Pte. Ltd.[(2)]	136	–

Note:

(1) These entities are associates of Messrs. Lim Hock Eng, Lim Hock Chee and Lim Hock Leng, the executive directors and controlling shareholders of Sheng Siong Group Ltd.

(2) The entity is an associate of Mr. Lin Yuansheng who is a key executive, and the son of Mr. Lim Hock Chee, the Chief Executive Officer of Sheng Siong Group Ltd.

7. Confirmation By the Company Pursuant to Rule 720(1) of SGX Listing Manual

The Company confirms that it has procured undertakings from all its Directors and Executive Officers (in theformat as set out in Appendix 7.7) pursuant to Rule 720(1) of the SGX Listing Manual.

8. Negative Assurance Confirmation On Interim Financial Results Pursuant To Rule 705(5) Of The Listing Manual

On behalf of the Board of Directors of the Company, we, the undersigned, hereby confirm to the best of our knowledge, nothing has come to the attention of the Board of Directors which may render these interim financial results to be false or misleading in any material aspect.

On behalf of the Board of Directors

Lim Hock Eng
Executive Chairman

Lim Hock Chee
Chief Executive Officer

29 July 2026